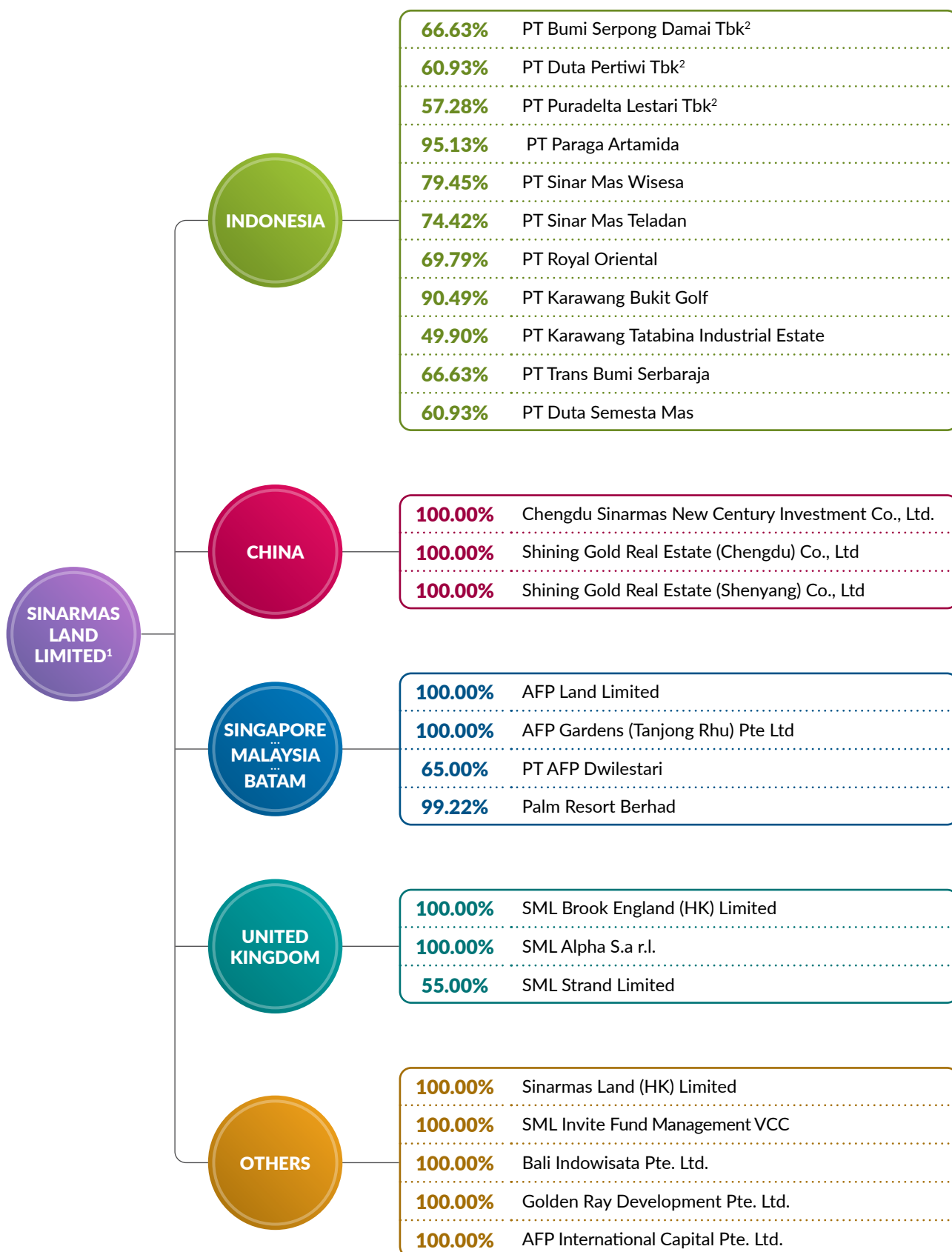


SIMPLIFIED CORPORATE STRUCTURE

Simplified Corporate Structure as at 31 December 2023, with main subsidiaries, directly and indirectly held by Sinarmas Land Limited



¹ Listed on the SGX-ST

² Listed on the Indonesia Stock Exchange